



**Charter of the Executive Compensation and Human Resources  
Committee of the Board of Directors**

*Amended and Restated on September 25, 2025*

## I. PURPOSE

The purpose of the Executive Compensation and Human Resources Committee (the “**Committee**”) of the Board of Directors (the “**Board**”) of Arbutus Biopharma Corporation (the “**Company**”) shall be to act on behalf of the Board in, among other things: (i) reviewing and recommending to the Board for approval the compensation of the Company’s Chief Executive Officer; (ii) reviewing and approving compensation for the Company’s other executive officers; (iii) administering the Company’s equity compensation plans, including approving all grants and awards under such plans; (iv) fulfilling the Board’s oversight responsibilities with respect to the Company’s overall compensation policies, plans and programs; and (v) performing other activities related to the Company’s compensation plans and structure, including preparing and reviewing any disclosure on executive compensation included in the Company’s annual proxy statement or information circular in accordance with applicable rules and regulations promulgated by the U.S. Securities and Exchange Commission (the “**SEC**”) and, as applicable, the Canadian provincial or federal securities regulatory authorities.

The term “compensation” shall include salary, long-term incentives, bonuses, perquisites, equity incentives, severance arrangements and other benefits and any other rights or compensation received under the Company’s benefit plans.

The goal of the Committee is to maintain compensation policies which will attract and retain the highest quality executives and which will reward the executives of the Company for the Company’s progress and enhancement of shareholder value.

## II. COMPOSITION AND MEETINGS

**A. Composition.** The Committee shall consist of such number of members as the Board determines from time to time, but at all times shall consist of at least three members. Each member shall be independent as defined by the rules of The Nasdaq Stock Market LLC (including, without limitation, under all independence rules applicable specifically to members of compensation committees) or similar requirements of such other securities exchange or quotation system or regulatory agency as may from time to time apply to the Company, the rules and regulations of the SEC and the rules and regulations of Canadian provincial and federal securities regulatory authorities, in all cases as may be modified or supplemented (collectively, the “**Rules**”), subject to any exceptions or exemptions permitted by the Rules. Each member shall meet such other qualifications for membership on a compensation committee as are established from time to time by the Rules.

The members of the Committee shall be appointed by and serve at the discretion of the Board. Vacancies occurring on the Committee shall be filled by the Board. The Chair of the Committee shall be designated by the Board or, if it does not do so, the Committee members shall elect a Chair of the Committee by vote of a majority of the full Committee.

**B. Meetings.** The Committee will hold at least one regular meeting per year and additional meetings as the Committee deems appropriate. Meetings will be generally conducted without the presence of members of management, although members of management and others may attend such meetings by invitation from the Committee. Meetings may be called by the Chair of the Committee, a majority of the members of the Committee or the Chair of the Board. Notwithstanding anything to the contrary set forth herein, the Chief Executive Officer may not be present for any portion of any meeting of the Committee at which the compensation of the Chief Executive Officer is deliberated or voted upon. If the Chair of the Committee is not

present at a meeting of the Committee, the members present at the meeting shall designate one member as the acting Chair of the Committee for that meeting.

### III. MINUTES AND REPORTS

Minutes of each meeting will be kept and distributed to each member of the Committee, and if requested, members of the Board who are not members of the Committee and the Secretary of the Company. The Chair of the Committee will report to the Board from time to time, or whenever so requested by the Board.

### IV. AUTHORITY

The Committee shall have full access to all books, records, facilities and personnel of the Company as deemed necessary or appropriate by any member of the Committee to discharge their responsibilities hereunder.

The Committee shall have authority to retain, and set and pay the compensation for, at the Company's expense, advice and assistance from internal or external legal, accounting or other advisors or consultants as it deems necessary or appropriate in the performance of its duties, and the Committee shall be directly responsible for overseeing the work of any such counsel, consultant or advisor. In addition, the Committee shall have authority to retain and terminate any compensation consultant to assist in the evaluation of director, executive officer or employee compensation, including authority to approve such reasonable consultant's fees and other retention terms, all at the Company's expense. The Company shall make available to the Committee all funding necessary for the Committee to carry out its duties, including, without limitation, the payment of such expenses. The Committee may form and delegate authority to subcommittees as appropriate to the extent permitted by applicable law, the Rules and any applicable resolutions of the Board.

Notwithstanding the foregoing, prior to selecting, or receiving advice from, a compensation consultant, legal counsel or other advisor to the Committee (other than in-house legal counsel), the Committee must take into consideration all other factors required under the Rules to be considered by the Committee.

### V. RESPONSIBILITIES

The operation of the Committee shall be subject to and in compliance with the provisions of the articles of the Company and the Rules, each as in effect from time to time, subject to any permitted exceptions or exemptions thereunder. Any action by the Board with respect to any of the matters set forth below shall not be deemed to limit or restrict the authority of the Committee to act under this Charter, unless the Board specifically limits such authority.

To implement the Committee's purpose, the Committee shall, to the extent the Committee deems necessary or appropriate, be charged with the following duties and responsibilities. The Committee may supplement and, except as otherwise required by the Rules, deviate from these activities as appropriate under the circumstances:

**A. Chief Executive Officer Compensation.** The Committee shall review and recommend to the Board for its approval, the salary, bonus, equity compensation and any other compensation and terms of employment of the Company's Chief Executive Officer. The Company's Chief Executive Officer may not be present during such

voting or deliberations. In reviewing and recommending the compensation of the Chief Executive Officer, the Committee shall review and recommend to the Board for its approval the corporate goals and objectives of the Company relevant thereto, and shall evaluate the Chief Executive Officer's performance in light of those corporate goals and objectives. The Committee's recommendation to the Board regarding the Chief Executive Officer's compensation should be determined based on, in part, such evaluation. The Committee may also consider the Company's performance and relative shareholder return, the value of similar incentive awards given to chief executive officers of comparable companies and previous awards given to the Company's Chief Executive Officer.

**B. Compensation of Executive Officers.** The Committee shall review and recommend to the Board or approve, as applicable, the salary levels, bonus plans and structures and payments thereunder and other forms of compensation policies, plans and programs for all other executive officers of the Company, as appropriate, including, in its discretion:

(i) reviewing and recommending to the Board for its approval the corporate performance goals and objectives of the Company;

(ii) reviewing and approving the structure and method for determining the terms of overall executive bonus or other compensatory plans, method for determining individual goals for executive officers thereunder, and payment of individual executive bonuses to the extent such bonuses contain a discretionary component;

(iii) reviewing and advising the Board concerning national and industry-wide executive compensation practices and trends to assess the adequacy and competitiveness of the Company's executive compensation programs among comparable companies as well as the appropriateness of such programs;

(iv) reviewing and approving the terms of any employment agreements, severance arrangements, change of control protections and any other compensatory arrangements; and

(v) establishing and reviewing on a periodic basis policies for the proper administration of executive compensation programs.

**C. Overall Company Compensation.** The Committee shall from time to time review and recommend to the Board for its approval the Company's overall compensation plans and structure, including the adoption of or amendment to the Company's incentive-compensation and equity-based plans.

**D. Independent Director Compensation.** The Committee shall review and recommend to the Board for its approval the compensation for independent Board members, including any retainer, committee and committee chair fees and/or equity compensation. Such recommendation shall take into account national and industry-wide compensation practices and trends and a comparison of the Company's compensation programs among comparable companies as well as the appropriateness of such programs in light of corporate governance standards and the Committee's determination of the appropriate method of motivating independent Board members.

**E. Administration of Plans.** The Committee shall have full power and authority to administer the Company's equity compensation plans, pension and profit sharing plans, stock bonus plans, stock purchase

plans, bonus plans, deferred compensation plans and similar programs, including the adoption, amendment and termination of such plans and any sub-plans thereof, establishing guidelines, interpreting plan documents, selecting participants, approving grants and awards, or exercising such other power and authority as may be permitted or required under such plans. The Committee shall have the authority to approve all grants and awards of stock options, restricted stock, restricted stock units, performance awards, stock appreciation rights, dividend equivalents or any other award of any kind under any of the Company's equity compensation plans. The Committee may delegate any such administrative duties and powers as the Committee may see fit with respect to the administration of the above-mentioned plans to any officers of the Company to the extent permitted by applicable law, the Rules and any applicable resolutions of the Board. Notwithstanding the foregoing, the Board shall retain the right to act on all such matters without limiting the Committee's authority.

**F. Clawback and Recoupment Policies.** The Committee shall review and approve, or review and recommend to the Board for approval, the adoption of or amendment to any clawback or recoupment policies. The Committee shall also administer the Company's policies for clawback or recoupment of compensation, with the power and authority set forth in the applicable policies, subject, in each case, to the applicable policies adopted by the Board.

**G. Disclosure of Executive Compensation.** The Committee shall review with management all executive compensation disclosure before the Company publicly discloses this information in the management information circular/proxy statement or annual report on Form 10-K. If required by the Rules, the Committee shall produce a report on executive officer compensation for inclusion in the management information circular/proxy statement or annual report on Form 10-K of the Company.

**H. Say-on-Pay.** The Committee shall review the results of shareholder advisory votes on executive compensation ("**Say-on-Pay Votes**") and, if appropriate, consider these results in connection with the determination of executive compensation and incentive-compensation and equity-based plans. The Committee shall also review and recommend to the Board the frequency of Say-on-Pay Votes, taking into account the results of the most recent shareholder advisory vote on frequency of Say-on-Pay Votes required by Section 14A of the Securities Exchange Act of 1934, as amended.

**I. Charter.** The Committee shall review, discuss and assess annually its own performance and the adequacy of this Charter, including the role and responsibilities of the Committee as outlined in this Charter. The Committee shall submit any suggested changes to the Board for its approval.

**J. Other Responsibilities.** The Committee shall perform such other functions as may be assigned to the Committee by law, by the Company's articles or by the Board.

**K. General Authority.** The Committee shall perform such other functions and have such other powers as may be necessary or convenient in the efficient discharge of the foregoing.